Corporate PresentationJune 2021

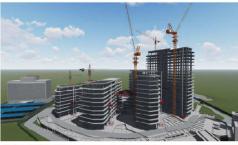














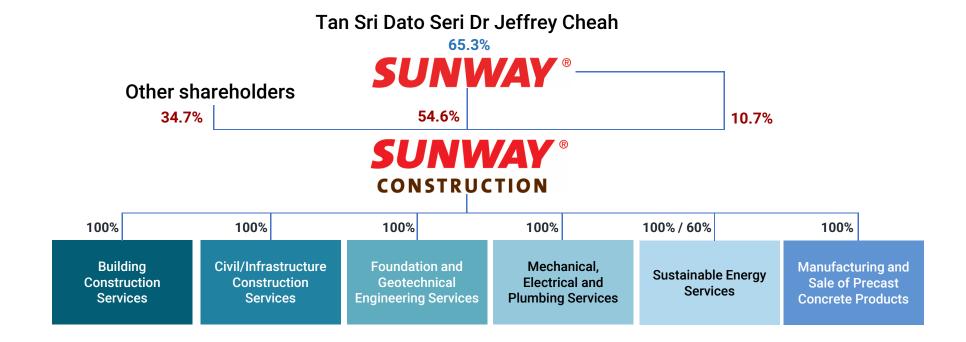


CORPORATE PROFILE



- Incorporated in 1976 & commenced business in 1981
- First listing in year 1997 & delisted in year 2004
- Relisting under the construction sector of the Main Market of Bursa Malaysia on 28th July 2015
- Cumulative revenue since inception of RM40bil
- Market capitalization: Around RM2.2bil (June 2021 : 1.9% Foreigner; 47.8% Non Bumi and 50.3% Bumi)
- Top external shareholders (EPF 9.0%, Amanah Saham 6.6%, Great Eastern 4.0%, AIA, PNB)





FULLY INTEGRATED BUSINESS MODEL





- Design and construction service provider specializing in Building Information Modeling System (BIM /VDC)
- International portfolio includes projects in Singapore, UAE and Trinidad and Tobago
- Special Purpose Building Projects include Kuala Lumpur Convention Centre, Pinewood Studio, Sunway Medical Centre, Monash University Campus M'sia; Sunway Shopping Mall; Putrajaya Govt Agency Offices; International School of Kuala Lumpur



- Roads, highways, airports, bridges and rail transportation infrastructure projects over the last 30 years
- Local Projects include Ipoh Airport, SILK, Maju Expressway, SKVE, MRT, LRT and BRT
- Overseas Projects include 7 completed highways and bridges in India and 2 new HAM project secured in FYE 2020



- Core services include piling solutions and earth retaining systems
- Services cover all types of buildings such as residential, commercial, institutional, purpose-built or specialty buildings, and civil/infrastructure construction projects.



- Main services are categorised into mechanical, electrical, plumbing and specialised engineering solutions
- Services offered to both internal and external clients as part of integrated services and on stand alone basis



Sustainable Energy Services

- Solar: Rooftop (Sunway projects) and large scale
- Gas District Cooling System (Putrajaya)
- Biomass system (BioExcel in Johor)
- LSS4 (SunCon will support 2 winners as EPC)
- MOU with ENGIE GDC in M'sia/India

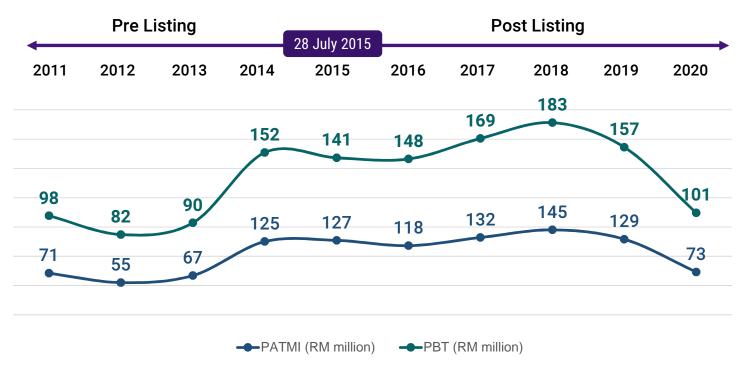


Precast Concrete Products

- Develops, designs, manufactures and supplies precast concrete products with manufacturing plants located in Iskandar and Senai, Johor, Malaysia
- Precast concrete products manufactured, include Industrialised Building System ("IBS") components, for residential, commercial and infrastructure development projects



	IPO (28.7.15)	29.12.17	31.12.18	31.12.19	31.3.20	30.6.20	30.9.20	31.12.20	31.3.21	30.6.21
Price (RM)	1.20	2.51	1.33	1.91	1.51	1.88	1.84	1.88	1.80	1.66
Market Cap	1.55b	>3.0b	1.72b	2.5b	2b	2.4b	2.4b	2.4b	2.3b	2.2b



2011 to 2014 figures as per prospectus and circular and 2016 to 2019 have been restated for MFRS 9



	2016 Restated RM mil	2017 Restated RM mil	2018 Restated RM mil	2019 Audited RM'mil	2020 Audlted RM'mil	1Q2021 Unaudited RM'mil	2Q2021 Unaudited RM'mil
Revenue	1,788.8	2,076.3	2,256.8	1,768.7	1,552.6	455.2	375.3
PBT	148.0	168.7	182.7	157.4	101.1	27.3	9.5
PBT %	8.3%	8.1%	8.1%	8.9%	6.5%	6.0%	2.5%
PBT % - Con	6.0%	7.3%	8.6%	9.5%	6.8%	5.6%	2.7%
PBT % - Precast	20.3%	19.0%	0.8%	1.9%	2.8%	10.6%	0.%
PATMI	117.8	132.3	144.7	129.3	72.8	20.2	8.3
ROE (%)	26%	26%	26%	21%	12%	N/A	N/A

Management's commitment is 35% of full year PATMI

Dividend for 2015: 4 cents or > 40% of full year PATMI

Dividend for 2016 : 5 cents or > 55% of full year restated PATMI Dividend for 2017 : 7 cents or > 68% of full year restated PATMI

Dividend for 2018: 7 cents or > 62% of full year PATMI Dividend for 2019: 7 cents or 70% of full year PATMI Dividend for 2020: 4 cents or > 70% for full year PATMI 1st tranche 2021: 1.25 cents > 56% for half year PATMI



	2014	2015	2016	2017	2018	2019	2020
			Quality				
QLASSIC - Construction	79%	75.3%	73.3%	77.2%	73.6%	75.0%	N/A
CONQUAS - Precast	100%	100%	100%	100%	99.2%	N/A	N/A
Customer Satisfaction	75.6%	76.5%	74.3%	75.7%	77.6%	77.7%	96.1%
			ESH				
Work Man-Hours	16,376,137	14,676,640	16,918,924	18,790,437	20,242,286	16,611,284	14,723,472
Fatal Accident	2	2	2	-	-	1	2
			Employees				
% Woman	15%	16%	15%	16%	14%	14%	16%
Ratio Men: Women pay	0.97:1	0.97:1	0.98:1	0.97:1	0.96:1	1:0.93	0.99:1
Man day training/staff	3.23	3.6	2.7	1.2	2.8	3.4	2.0
Attrition	17%	14%	13%	13%	13%	11%	13%



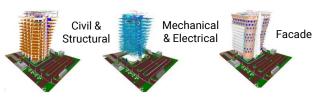




A Turnkey Contractor with a Full Range of Integrated Services & Products

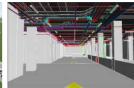


Range of Services Supported by Building Information Modelling, Large Asset Base & Best Practices



Building Information Modelling = Improved visualization for clash analysis







Large Asset Base Allows Us to Maximize Economies of Scale

- 26 Boring Rigs
- 18 Tower Cranes
- 3 Launching Girders
- 13 Crawler Cranes
- 17 Mobile Cranes
- **7** Passenger Hoist
- 27 Excavators
- **7** Skylift
- 45,000m² System Formworks



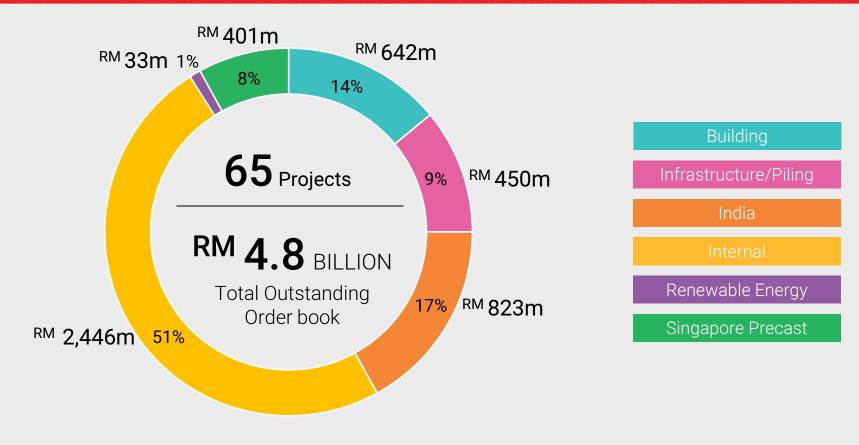


Maximizing Cost Savings and Improved Operating Efficiencies = Enhanced Profitability

- Quality Control
- Rationalising Functions
- Consolidating Management Funtions
- Maximise Economies of Scale

Well Positioned to Bid for and Undertake Large and Complex Projects Both Domestically & Internationally to Diversify Risk and Ensure Sustainable Development





Target NEW order book → FYE 2021 : RM2b

<u> </u>	2020	2019	2018	2017	2016	2015	2014	2013	2012
New Order	2.3b	1.8b	1.6b	4.0b	2.7b	2.6b	0.8b	2.9b	1.9b
Outstanding Order Book	5.1b	5.2b	5.2b	6.6b	4.8b	3.8b	3.0b	3.2b	4.2b

INVESTMENT HIGHLIGHTS: 02 SOLID DIVERSIFIED ORDER BOOK



AS AT JUNE-2021	COMPLETION	CONTRACT	o/s		AS AT JUNE-2021	COMPLETION	CONTRACT	o/s	
(RM MIL)	COMMERTION	SUM	ORDERBOOK		(RM MIL)	201111 2211011	SUM	ORDERBOOK	
BUILDING			642	14%	INTERNAL - SUNWAY GROUP			2,446	51%
PUTRAJAYA PARCEL F	Maintenance	1,610	17		SMC 4 + VO	2Q 2022	612	401	
TNB HQ CAMPUS (PH 2)	3Q 2022	781	404		SUNWAY SERENE	3Q 2022	413	137	
PETRONAS LEADERSHIP CENTRE (PLC)	4Q 2021	305	148		SUNWAY BELFIELD	4Q 2024	403	379	
IOI MALL (MEP)	4Q 2021	68	22		SUNWAY VELOCITY 2	2Q 2022	352	149	
OXLEY TOWER (MEP)	2Q 2022	68	51		SOUTH QUAY CP2 - SUPERSTRUCTURE	4Q 2023	344	344	
INFRASTRUCTURE/PILING			450	9%	SUNWAY CARNIVAL MALL EXT.	1Q 2022	286	96	
LRT 3: PACKAGE GS07-08	2Q 2022	1,295	368		SUNWAY VELOCITY 2B	4Q 2023	253	241	
SENTUL WEST MRTUG ST. (MEP)	4Q 2021	57	30		SMC DAMANSARA	1Q 2023	180	179	
CHAN SOW LIN MRTUG ST. (MEP)	4Q 2021	54	33		SMC SEBERANG JAYA	1Q 2022	180	91	
JALAN TAMBUN, IPOH	4Q 2022	14	14		SMC SEBERANG JAYA - VO	1Q 2022	16	16	
BANGSAR RISING - PILING	4Q 2021	5	5		SMC IPOH		150	150	
INDIA			823	17%	SW INTERNATIONAL SCHOOL (SIS)	3Q 2022	121	95	
THORAPALLI - JITTANDAHALLI (TJ)	TBA	508	508		SIS - VO	3Q 2022	19	19	
MEENSURUTTI - CHIDAMBARAN (MC)	3Q 2023	315	315		SOUTH QUAY CP2 - PILING	2Q 2021	119	11	
SUSTAINABLE ENERGY			33	1%	SUNWAY VELOCITY 3C4	3Q 2022	100	47	
SOLAR - EXTERNAL	2021	26	26		SUNWAY HOTEL RENOVATION	2Q 2021	81	38	
SOLAR - INTERNAL	2021	12	7		BIG BOX OFFICE	2Q 2022	51	48	
SINGAPORE			401	8%	BUTTERWORTH-KULIM EXPRESSWAY	2Q 2021	4	4	
PRECAST	Various	331	216		GRAND TOTAL @ JUNE 2021		9,317	4,796	
NEW ORDER 2021 - EXTERNAL	Various	185	185		RED : SECURED IN 2021		620	616	

NEW ORDER BOOK SECURED 2021



Projects (2021 new awards)	Client	Duration (months)	Contract Sum (RM'mil)
Sunway International School – Bandar Sunway (Add VO)	Sunway Education Group Sdn Bhd	30	15.0
Big Box Office	Sunway Marketplace Sdn Bhd	14	51.4
Tengah Park C2	Chiu Teng Construction Co. Pte Ltd	23	114.3
Sunway Medical Centre – Damansara Giza	Paradigm Fairview Sdn Bhd	24	180.0
DD Plastic (SIRIM)	SIRIM Berhad	3	0.4
Tengah C7	LBD Engineering Pte Ltd	27	35.1
Ang Mo Kio N2C23A	Right Construction Pte Ltd	27	35.7
Jalan Tambun	Majlis Bandaraya Ipoh	18	13.7
Sunway Medical Centre - Seberang Jaya (VO)	Paradigm Fairview Sdn Bhd	6	16
Secured in 1Q 2021			462
SMC Ipoh	Sunway Medical Centre Ipoh	27	150.0
Bangsar - Piling	Bangsar Rising Sdn Bhd	6	4.6
Secured in 1Q 2021			155
Total - FY2021			620
	M'sia - Inhouse		67%
	M'sia - External		3%
	S'pore - External		30%



UAE



Parcel F, Putrajaya Completed: 2019 RM1,610mil





Ministry of Legal **Affairs**

Completed: 2007 USD58mil



Trinidad and Tobago





Singapore



MRT Package V4, Klang Valley

Completed: 2016 RM1,172mil





Al-Reem Island Phase 1. Plot 1

Completed: 2009 USD362mil



Rihan Heights Phase 1A

Completed: 2010

USD510mil



HDB - Bukit Merah Completed: 2016 SGD31mil



East-West Corridor Uttar Pradesh

Completed: 2008

US67mil



LRT Package B Completed: 2015

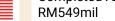
RM569mil





Completed: 2005







Proven Capabilities

Which Led to an Established Multi-Award Winning Brand



2020

- 19 Feb: Leadership Area –Based Demarcation (LeAD) Programme by Petronas –
 "Best Area Champion (Onshore Construction)
- 6 Mar: 5th Asia Best Sustainability Reporting Awards (ASRA) Singapore –
 Asia's Best Sustainability Report within Annual Report "Bronze"
- 30 Sept: MSWG-ASEAN Corporate Governance Award 2019 Industry Excellence Award
- 14 Dec : The Edge Billion Ringgit Club award Construction Sector : Highest return on ROE
- 17 Dec: The ASSETS ESG Award Gold Award
- 22 Dec : NACRA (National Annual Corp Report Award) Platinum for market capitalisation < 2b

2021

- 9 April Mechanical & Electrical Contractors award from MBAM
- 12 April MSOSH 2019 OSH Award (Gold 1 PNLC) (Gold 2 TNB Campus)
- 12 Aug MSWG ASEAN Corporate Governance 2020 Award (Industry Excellence)
- 12 Aug ARC Awards International 2021 Annual Report (Industry) Bronze



SG50 Prestige Enterprise Award 2015 / 2016



Singapore Successful Brand 2015



MCIEA Builder of The Year Award 2018, 2013, 2005 & 2003



MCIEA International Achievement Award 2012



Industry Excellence Awards 2010 – Export Excellence Award



MCIEA Project Award: Building-Major Scale – KL Convention Centre 2006



Sunway Group Strategic Relationship

SUNWAY®

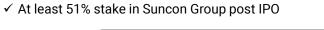
- ✓ Major property developer in Malaysia. Revenue =2020 : 0.5b (2019 : 0.6b; 2018 : 0.6b 2017:0.9b, 2016:RM1.2b) from its property development divisions
- ✓ Total gross development value of remaining landbank (3,362 acres) Johor 50%, Klang Valley 28%, Penang 6%, Singapore 12%, Others 4% RM59 bil (15 years)
- ✓ 2021/2020 Launch Target: RM2.8b (2020:1.9b; 2019: 1.2b, 2018: 2.1b, 2017: 1.1b,2016:0.65b,2015: 1.4 bil)
- ✓ Sales target 2021 : RM2.2b (2020 : 1.3b; 2019 : 1.55b; 2018 : 1.7b; : RM2017 : 1.2b; 2016 : 1.2b, 2015 : 1.2b)





Bed rock orders even during a decline in the construction sector

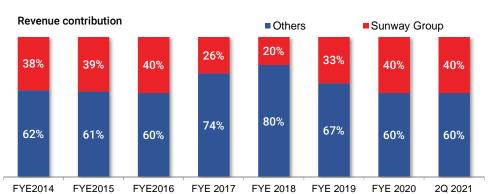
- ✓ Competitive advantage in property development design optimization, assurance on quality & timeliness
- ✓ Portfolio of diversified services across the construction sub-sector



Our Key Developments with Sunway Group



Sunway Group's Continued Support



Symbiotic Relationship with Sunway Group Provides Stability During Periods of Downturn

INVESTMENT HIGHLIGHTS: 06 HIGHLY EXPERIENCED MANAGEMENT TEAM



CHUNG SOO KIONG

Designation
Group Managing Director
Years in SunCon Group: >20 years
Construction Industry Experience:
Over 20 years



LIEW KOK WING

Designation

Managing Director

Years in SunCon Group: >20 years

Construction Industry Experience

Over 20 years



RICHARD WONG

Designation
Deputy Managing Director
Years in SunCon Group: 20 years
Construction Industry Experience
Over 28 years



EVAN CHEAH

Designation

Non-Independent Non-Executive
Director

Years in SunCon Group: 20 years

Construction Industry Experience

Over 15 years



YIP LAI HUN
Designation
Director Supply Chain &
Contracts Mgmt
Years in SunCon Group: >25 years
Construction Industry Experience
Over 27 years



THOMAS SAMUEL
Designation
Director Piling Division
Years in SunCon Group: Since 2015
Construction Industry Experience
Over 33 years



NG BEE LIEN

Designation
Chief Financial Officer
Years in SunCon Group: 15 years
Construction Industry Experience
20 years



KWONG TZYY EN

Designation
Director Precast Division

Years in SunCon Group: 20 years

Construction Industry Experience

Over 20 years



ERIC TAN CHEE HIN

Designation
Director MEP Division

Years in SunCon Group: 20 years

Construction Industry Experience

Over 19 years

Extensive Industry Expertise and Strong Execution Capability with an Average of Over 23 Years of Experience in the Construction Industry



Fully integrated Construction Company

- · Integrated business model providing end-to-end design and construction solutions
- VDC enabled
- · Well supported by investment in capex and assets previously

Solid Order Book

- Strong order book & tender book with diversified construction capabilities across various sub segments of the construction sector
- · Proven Track Record in the Local & International Stage
- History of repeat order from reputable clients with high credit worthiness

Positioned for Growth

- The largest pure play listed construction company in Malaysia
- Top 3 construction group by turnover and profit
- Overseas venture to India (secured 2 HAM projects in FYE 2020)
- FY2020: Revival of government pump priming projects such as the ECRL, HSR (M'sia portion), MRT3, LSS4
- Construction sector growth in 2020 : -19.4%; 2019: 0.1% 2018 : 4.2%; 2017 : 6.7%; 2016 : 7.4%; 2015 : 8.2%
- Singapore Precast: Construction on ICPH plant is on-going (operational 2H 2022)

Continuing Support from Sunway Group

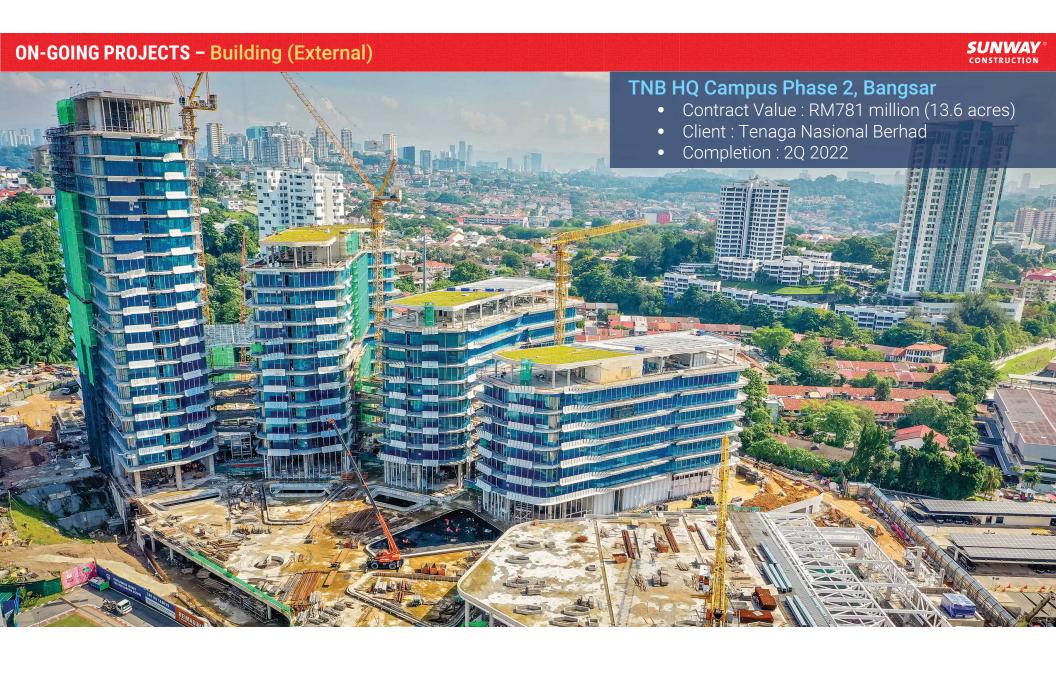
- · At least 51% stake in Suncon Group post IPO
- Bed rock orders even during a decline in the construction sector (past years 40% revenue)
- Treasury support from Sunway Bhd

Financial

- High Return on Equity (> 20%)
- · Sound balance sheet with net cash position
- 35% dividend policy (2015 : > 40%, 2016 : > 50%, 2017 : > 60%, 2018 : > 60%, 2019 : 70% : 2020 : 71%)



Job Scope: 1 storey semi basement car park, 4 storey institutional building, 2 guard house, 1 surau. This building is designed with a target of Platinum rating for both GBI and LEED. The building measures 470 meters long and by 36 meter depth including the central spine with a total built up area of 42,074.82 sq.m (452,725 sq. feet) including the sub-basement car park.







Contract Sum: RM344 million





Proposed Construction of:-

- Phase 2A 2-Storey Retail, 8-Storey Podium Carpark & 1-Storey Basement Carpark
- Phase 2B & 2C 2 Blocks of 39-Storey Serviced Apartments

Main Building Works:-

- Tower D Hospital Suites 180 new Outpatient Specialist Consultation Suites across the 3 blocks and 474 units of Senior Living residences
- Tower E Hospital Block dedicated Women's Tower
- Tower F Hospital Block dedicated Children's Tower



Sunway Carnival Mall Extension

- Gross floor area to 1.45 million sq ft from the current 780,000 sq ft
- Net lettable area (NLA) from around 500,000 sq ft to 830,000 sq ft.

Opening 4Q 2021

Sunway Medical, Seberang Jaya

180-bed hospital with a six-bed intensive care unit

Opening 4Q 2021

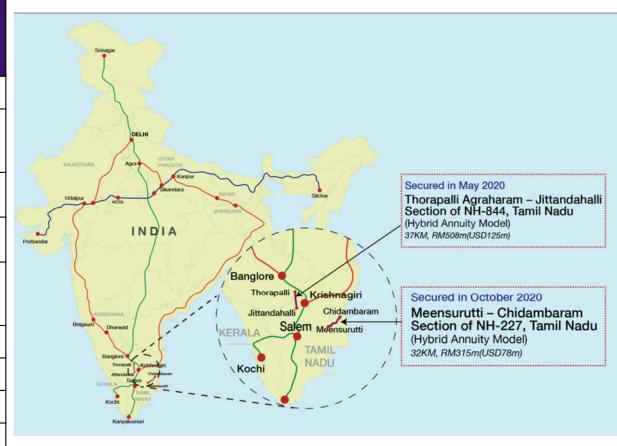






2 India Hybrid Annuity Model project secured in March & Oct 2020

	Thoropalli Jittandahalli	Meensurutti Chidambaram (Achieved Financial Closed on 10 May 2021)					
Contract Sum	864.5 crores	553.8 crores					
Maintenance per year (15 years)	7.08 crores	1.5 crores					
Construction years	2 years	2 years					
SunCon's portion	60%	60%					
Payment terms	40% during construction and 60% over 15 annuity years. NHAI will pay us interest on 60% at RBI rate + 3%						
Length	36.75 (4 lane)	31.53km (2 lane)					
State	Tamilnadu	Tamilnadu					
Start Date	ТВА	8 Aug 2021					
F	Financial Close @ May 2021						











Pinewood Movie Studio

Central Utilities Facilities

KLIA Chilled Water

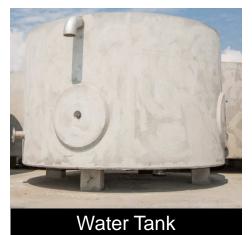


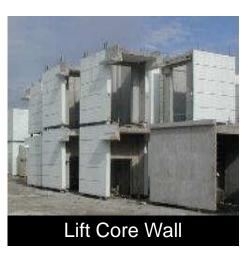


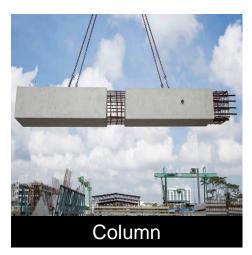
PRECAST CONCRETE PRODUCTS











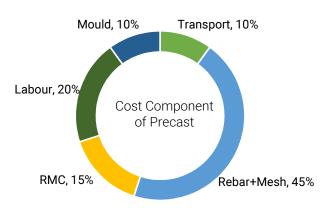












Plant	Area (sq. ft.)	Max Annual Capacity (m³)	Utilisation Jun'21 (%)	Utilisation 2020 (%)	Utilisation 2019 (%)	No. of lines
Senai Plant (own)	Built up area : 262,231 Land area : 475,409	54,000	49%	47%	46%	6+3 (half) lines
Iskandar Plant (rented)	Land area : 9 hectares	72,000	50%	48%	72%	9 lines

HDB BTO Launch → 2020(F) = 16,727(2019: 14,591; 2018: 15,811 2017: 17,593; 2016 17,891; 2015: 15,100; 2014: 22,455)

Capacity building → ICPH (Integrated Construction Precast Hub) in Pulau Punggol Barat costing SGD80m during the 3 years construction period for a 30 years lease for a fully automated robotic precast plant (Tentative comissioning of plant : 3Q 2022)

PRECAST CONCRETE PRODUCTS - Opportunities In Singapore



SINGAPORE: By 2019, 35 per cent of newly launched housing board projects will be built using a method in which 3D modular units are manufactured and finished in factories, announced the Housing and Developing Board (HDB) in a news release on Wednesday (Sep 6).

The method, known as Prefabricated Prefinished Volumetric Construction (PPVC), is being piloted in Valley Spring @ Yishun. Construction for the 824 Build-to-Order (BTO) units began in March, and HDB said such technology will improve productivity and ensure greater quality control.

"Volumetric construction in a factory environment offers more uniform and better quality workmanship. The incidence of wet construction joints is also reduced, thereby improving the water tightness of wet areas," said HDB.

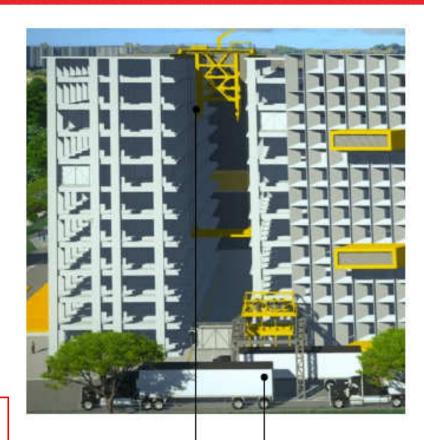
It added that with the finishes done in factories, there will be less noise and dust at the construction site. Fewer workers are also required on-site.

Apart from the PPVC method, HDB also announced that by 2019, all BTO flats will be fitted with bathroom units that are pre-assembled off-site, with finishes like copper piping, partial tiling, window frames and a waterproofing system.

The PPVC method will be 8 per cent costlier than conventional building methods, where workers hoist raw materials onto elevated blocks being built.

"These costs are expected to come down as the technology matures and the industry capacities and capabilities build up over time.

"The use of pre-fabricated bathroom units and PPVC methods will also translate to savings in terms of manpower," said the HDB.



LIFTING CRANE TRAILER DELIVERY



Singapore to spend \$139m promoting modular and digital construction

6 March 2020 | By Rod Sweet | 0 Comments



Singapore announced a range of measures this week to keep boosting construction productivity, including a S\$120m (US\$86.4m) fund to push modular techniques in new public-sector buildings, and S\$19m (US\$13.7m) to get SMEs using digital technologies.

The city state will also start cutting the number of foreign construction professionals firms can hire from next year, in order to boost home-grown talent.

Minister for National Development and Manpower, Zaqy Mohamad, told this year's Committee of Supply Debate that Singapore was on track to reach its 2020 target of 40% take-up of "design for manufacture and assembly" techniques, or DfMA, but wanted to reach 70% by 2025.

"This is an ambitious target but I think that we can achieve this by working together with the industry. We aim to make DfMA our default way of building," Mohamad said.

The S\$120m will be disbursed through Singapore's Public Sector Construction Productivity Fund (PSCPF), set up last year to promote DfMA techniques including prefabricated prefinished volumetric construction (PPVC), mass engineered timber, structural steel systems, and advanced precast concrete systems.

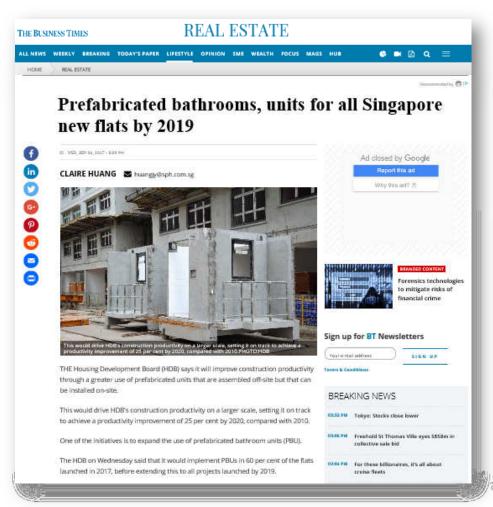
Singapore zeroed in on DfMA as a route to higher productivity in 2014, pouring \$\$55m into a productivity fund, and commissioning a series of "integrated construction and precast hubs", which are highly-automated, multi-storey factories for producing precast concrete building elements and volumetric modules.

Digital push

This week Mohamad told his audience that Singapore's construction productivity had risen by more than 17% in the last decade.

The government sees digitalisation as an important way to make the industry more productive.

PRECAST CONCRETE PRODUCTS - Opportunities In Singapore



HDB construction productivity to improve 25 per cent by 2020

HDB to use prefabricated building methods in 35% of all its projects by 2019









Prefabricated bathrooms units (PBUs) of better workmanship quality will be a feature of all newly launched Housing Board flats by 2019.

The Prefabricated Prefinished Volumetric Construction (PPVC) method - which involves constructing and assembling 3D modular units with finishes in a factory before it is transported to a construction site for installation - will also be used in 35 per cent of all HDB projects by that time.





POTENTIAL KEY RISKS

Potential Risk	Potential Impact	Controls to Mitigate Risk
Fluctuation of material price	Steel bar price (Y16-Y21) Dec 2019 : RM1,947 Dec 2020 : RM2,520 June 2021 : RM3,183 Bulk cement price Dec 2018 : RM206/m3; Dec 2019 : RM222 Dec 2020 : RM214 June 2021 : RM201 Copper Dec'19 : USD6,000; Dec'20 : USD7,800; June'21 : USD9,385	 Bulk locked-in steel rebar in advanced at lower prices or when price is favorable. Forward-looking steel rebar requirement (approximately 6 months in advanced). Managed to lock in at old price for most existing projects till completion.
Foreign currency fluctuation	Importation of solar panels, inverters, special lightings, furnishing & façade components	 FOREX hedging in advance once design and bill of quantity is confirmed. FOREX rates are fixed upfront at the contractual level.

MONTHLY AVERAGE FOR STEEL BAR (RM/MT)

