PROTASCO BERHAD

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

		INDIVIDUAL PERIOD		CUMULATIVE PERIOD		
		Current	Corresponding	Current Year	Corresponding	
		<u>Quarter</u>	<u>Quarter</u>	To Date	Year To Date	
		<u>31.12.2020</u>	<u>31.12.2019</u>	31.12.2020	<u>31.12.2019</u>	
	Note	RM'000	RM'000	RM'000	RM'000	
Revenue	7	318,448	202,336	1,002,105	783,703	
Cost of sales		(281,973)	(175,265)	(856,225)	(647,544)	
Gross profit		36,475	27,071	145,880	136,159	
Other operating income		1,557	7,319	6,936	10,614	
Operating expenses		(47,988)	(28,751)	(131,304)	(107,831)	
Profit from operation		(9,956)	5,639	21,512	38,942	
Finance costs		(3,127)	(3,267)	(10,400)	(11,389)	
Share of profit in associates		1,396	1,025	2,945	3,328	
Profit before taxation	7	(11,687)	3,397	14,057	30,881	
Taxation	18	(4,715)	2,728	(20,868)	(11,614)	
Profit after taxation	19	(16,402)	6,125	(6,811)	19,267	
Other comprehensive income Items that will be reclassified subsequently to profit or loss:						
Currency translation differences		258	113	250	507	
Total comprehensive (expenses)/income		(16,144)	6,238	(6,561)	19,774	
Profit/(Loss) after taxation attrik	outable to:					
Owners of the Company		(20,082)	1,325	(24,730)	6,272	
Non-controlling Interests		3,680	4,800	17,919	12,995	
	_	(16,402)	6,125	(6,811)	19,267	
Total comprehensive income/(e	xpense) attril	butable to:				
Owners of the Company		(19,824)	1,455	(24,480)	6,779	
Non-controlling Interests		3,680	4,783	17,919	12,995	
	_	(16,144)	6,238	(6,561)	19,774	
(Loss)/Earnings per share (sen)						
- Basic	24	(4.17)	0.29	(5.13)	1.29	

(The Condensed Consolidated Statement of Comprehensive Income should be read in conjunction with the audited financial statements for the year ended 31 December 2019 and the accompanying explanatory notes attached to the interim financial statements)

PROTASCO BERHAD

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2020

	Note	<u>Unaudited</u> <u>as at</u> <u>31.12.2020</u> RM'000	<u>Audited</u> <u>as at</u> <u>31.12.2019</u> RM'000
ASSETS			
Non-current Assets		10 00	10 100
Investment in associated companies		16,726	13,483
Property, plant & equipment		228,574	206,862
Right-of-use-assets		12,586	13,344
Investment properties		76,922	78,745
Inventories		3,733	17,389
Goodwill on consolidation		36	36
Long term investments		145	145
Deferred tax assets	_	177	161
		338,899	330,165
Current Assets			
Inventories		29,359	36,857
Contract assets		39,973	258,766
Contract costs		-	560
Receivables		254,255	224,384
Amount owing by associates		1,793	1,106
Tax recoverable		10,280	14,981
Short term investments		40,029	46,811
Deposits with licenced banks		27,818	43,333
Cash and bank balances		184,478	112,770
	-	587,985	739,568
TOTAL ASSETS	-	926,884	1,069,733

PROTASCO BERHAD

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2020

		<u>Unaudited</u> <u>as at</u> <u>31.12.2020</u>	<u>Audited</u> <u>as at</u> <u>31.12.2019</u>
	Note	RM'000	RM'000
EQUITY AND LIABILITIES			
Equity attributable to equity holders			
of the company		0.40,407	0.40, 407
Share capital		249,437	249,437
Treasury shares, at cost		(3,752)	(3,118)
Other reserves		(1,040)	(1,290)
Retained profits		60,907	85,585
		305,552	330,614
Non-controlling Interests		33,945	24,635
Total equity	-	339,497	355,249
Non-current liabilities		4 550	4 007
Deferred taxation		4,553	4,637
Lease liabilities	0 (6,052	6,227
Long term borrowings	21 _	88,717	70,062
		99,322	80,926
Current Liabilities			
Payables		319,103	292,130
Dividend payable		-	2,910
Amount owing to associates		1,991	1,977
Taxation		5,107	4,718
Lease liabilities		2,276	2,524
Short term borrowings	21	132,896	303,371
Bank overdrafts	21	26,692	25,928
		488,065	633,558
Total Liabilities	_	587,387	714,484
TOTAL EQUITY AND LIABILITIES	_	926,884	1,069,733
Net assets per share (RM)		0.63	0.68

(The Condensed Consolidated Statement of Financial Position should be read in conjunction with the audited financial statements for the year ended 31 December 2019 and the accompanying explanatory notes attached to the interim financial statements)

PROTASCO BERHAD UNAUDITED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

	Share Capital	Treasury Shares	Share Premium	Foreign Translation Reserve	Capital Reserve	Fair Value Reserve	Retained Profits	Attributable to Owner of the Company	Non-controlling Interest	Total Equity
	RM' 000	RM'000	RM' 000	RM' 000	RM' 000	RM' 000	RM' 000	RM' 000	RM' 000	RM' 000
At 1 January 2019	249,437	(1,130)	-	(10,642)	8,875	(30)	85,891	332,401	19,432	351,833
Impact arising from adoption of MFRS 16	-	-	-	-	-	-	(202)	(202)	(221)	(423)
At 1 January 2019 (Restated)	249,437	(1,130)	-	(10,642)	8,875	(30)	85,689	332,199	19,211	351,410
Profit after taxation for the financial period	-	-	-	-	-	-	6,272	6,272	12,995	19,267
Other comprehensive income for the financial period:										
- foreign currency translation	-	-	-	507	-	-	-	507	-	507
Total comprehensive income/(expense)										
for the financial period	-	-	-	507	-	-	6,272	6,779	12,995	19,774
Contributions by and distributions to owners of the Company:										
- Acquisition of a subsidiary	-	-	-	-	-		-	-	243	243
- Derecognition of subsidiaries upon struck off	-	-	-		-		-	-	9	9
 Treasury shares acquired Changes in subsidiaries' ownership interests 	-	(1,988)	-	-	-	-	-	(1,988)	-	(1,988)
that do not result in a loss of control	-	-	-	-	-	-	(544)	(544)	252	(292)
- Dividends:										
- by the Company	-	-	-	-	-	-	(5,832)	(5,832)	-	(5,832)
- by subsidiaries to non-controlling interests	-	- (1,988)	-		-	-	- (6,376)	-	(8,940)	(8,940)
Total transaction with the owners of the Company Issuances of shares by subsidiaries to NCI	-	(1,966)	-	-	-		(0,370)	(8,364)	(8,436) 865	(16,800) 865
·		-	-	-	-		-	-		
At 31 December 2019	249,437	(3,118)	-	(10,135)	8,875	(30)	85,585	330,614	24,635	355,249
At 1 January 2020	249,437	(3,118)	-	(10,135)	8,875	(30)	85,585	330,614	24,635	355,249
Profit after taxation for the financial period	-	-	-	-	-	-	(24,730)	(24,730)	17,919	(6,811)
Other comprehensive income for the financial period:										
- foreign currency translation	-	-	-	250	-	-	-	250	-	250
Total comprehensive income for the financial period	-	-	-	250	-	-	(24,730)	(24,480)	17,919	(6,561)
Contributions by and distributions to owners of the Company:										
- Treasury shares acquired	-	(634)	-	-	-	-	-	(634)	-	(634)
 Changes in subsidiaries' ownership interests that do not result in a loss of control 	_	_	_	_	_	_	52	52	331	383
- Dividends:	-	-	-	-	-	-	52	52	331	303
- by the Company	-	-	-	-	-	-	-	-	-	-
- by subsidiaries to non-controlling interests	-	-	-	-	-	-	-	-	(8,940)	(8,940)
Total transaction with the owners of the Company	-	(634)	-	-	-	-	52	(582)	(8,609)	(9,191)
At 31 December 2020	249,437	(3,752)	-	(9,885)	8,875	(30)	60,907	305,552	33,945	339,497

(The Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the audited financial statements for the year ended 31 December 2019 and the accompanying explanatory notes attached to the interim financial statements)



UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

CASH FLOWS FOR OPERATING ACTIVITIES Profit before taxation	Unaudited For the Financial Year Ended 31.12.2020 RM' 000 14,057	Audited For the Financial Year Ended 31.12.2019 RM' 000 30,881
	31.12.2020 RM' 000	31.12.2019 RM' 000
	RM' 000	RM' 000
	14,057	30,881
	-	
Adjustments for:	-	
Bad debts written off		561
Depreciation of investment properties	1,823	1,820
Depreciation of property, plant and equipment	10,857	11,915
Depreciation of right-of-use assets	4,669	3,218
Allowance for Impairment losses on:		
- trade receivables	21,915	5,563
- other receivables	1,547	2,197
Interest expense	10,400	19,962
Property, plant and equipment written off	16	6
Share of profit in associates	(2,945)	(3,328)
Interest income	(1,726)	(1,806)
Gain on disposal of property, plant and equipment	(66)	(329)
Unrealised gain on foreign exchange	-	, í
Reversal of impairment losses on:		
- Amount owing by associates	-	(57)
- Trade receivables	(2,642)	(6,347)
- Other receivables	-	(661)
Operating profit before working capital changes	57,905	63,596
Decrease/(Increase) in inventories	21,154	(1,794)
Decrease/(Increase) in contract assets	218,793	(34,194)
Increase in contract costs	560	(560)
(Increase)/Decrease in receivables	(50,560)	19,149
Increase/(Decrease) in payables	26,973	(66,215)
Increase/(Decrease) in amount owing by associates	(673)	1,079
Increase/(Decrease) in amount owing to associates	(010)	(323)
CASH FOR OPERATIONS	274,152	(19,262)
Interest paid	(10,400)	(2,147)
Income tax paid	(15,957)	(13,126)
NET CASH FOR OPERATING ACTIVITIES	247,795	(34,535)



UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

Unadified For the Financial Year Ended 31.12.2020Audited For the Financial Year Ended 31.12.2029For the Financial Year Ended 31.12.2029For the Financial Year Ended 31.12.2020RM* 000NET CASH FOR OPERATING ACTIVITIES BROUGHT FORWARD247,795(34,535)CASH FLOWS FOR INVESTING ACTIVITIES Interest received1,7261,806Investment in associates(299)(2)Net cash outflow arising from dilution of a subsidiary331-Net cash uniflow from acquisition of a subsidiary.(468)Increase in cash and bank balances pledged to a licensed bank.(402)Net cash inflow from acquisition of a subsidiary deposits pledged to licensed banks short-term investments with maturity period above 3 months otoposits pledged to licensed banks otoposits pledged to monocontrolling interests Nuchash and Cash FON FINANCING ACTIVITIESDividends pai	FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020		
BROUGHT FORWARD247,795(34,535)CASH FLOWS FOR INVESTING ACTIVITIES Interest received1,7261,806Investment in associates(299)(2)Net cash outflow arising from dilution of a subsidiary331-Net cash utflow from acquisition of a subsidiary-(468)Increase in cash and bank balances pledged-(402)Net withdrawal of:-(402)- deposits pledged to licensed banks(6,472)2,304- short-term investments with maturity period above 3 months-(506)Proceeds from disposal of property, plant and equipment2322,419Purchase of property, plant and equipment(32,640)(13,330)Addition to investments properties(6,472)(32)Purchase of treasury shares(634)(1,988)Net cash for investing activities(4,027)(32)Purchase of treasury shares(634)(1,988)Net cash for investing activities(2,910)(2,922)Dividends paid(2,910)(2,922)Dividends paid to non-controlling interests(8,940)(8,940)Net cash inflow from issuance of shares by subsidiaries(151,820)83,130Net cash from financing activities(151,820)83,130Net cash from financing activities(164,093)68,513Net cash from financing activities(164,093)68,513Net cash from financing activities(164,093)68,513Net cash from financing activities(164,093)68,513Net c		Year Ended 31.12.2020	Year Ended 31.12.2019
Interest received1,7261,806Investment in associates(299)(2)Net cash inflow from acquisition of a subsidiary331-Net cash inflow from acquisition of a subsidiary-(468)Increase in cash and bank balances pledged-(402)to a licensed bank-(402)Net withdrawal of:-(506)- deposits pledged to licensed banks(6,472)2,304- short-term investments with maturity period above 3 months-(506)Proceeds from disposal of property, plant and equipment(32,640)(13,330)Addition to investments properties-(172)Addition to investments properties-(172)Addition of inght-of-use assets(634)(1,988)Net cash for investing activities(41,783)(10,371)CASH FLOWS FROM FINANCING ACTIVITIES-865Dividends paid(2,910)(2,922)Dividends paid(15,820)83,130Net cash inflow from issuance of shares by subsidiaries-865Net drowndown/(repayment) of lease liabilities(423)(3,620)Net cash for financing activities(15,820)83,130Net CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220		247,795	(34,535)
Investment in associates(299)(2)Net cash outflow arising from dilution of a subsidiary331-Net cash inflow from acquisition of a subsidiary331-Net cash inflow from acquisition of a subsidiary-(468)Increase in cash and bank balances pledged-(402)Net withdrawal of:-(402)- deposits pledged to licensed banks(6,472)2,304- short-term investments with maturity period above 3 months-(506)Proceeds from disposal of property, plant and equipment2322,419Purchase of property, plant and equipment(32,640)(13,330)Addition to investments properties-(172)Addition of right-of-use assets(4,027)(32)Purchase of treasury shares(634)(1,988)Net cash for investing activities(10,371)CASH FLOWS FROM FINANCING ACTIVITIES2,910)(2,922)Dividends paid(2,910)(2,922)Dividends paid(2,910)(2,922)Dividends paid to non-controlling interests-865Net drowndown/(repayment) of lease liabilities(423)(3,620)Net cash from financing activities(151,820)83,130Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	CASH FLOWS FOR INVESTING ACTIVITIES		
Net cash outflow arising from dilution of a subsidiary 331 - Net cash inflow from acquisition of a subsidiary - (468) Increase in cash and bank balances pledged - (402) Net withdrawal of: - (402) - exposits pledged to licensed banks - (402) - short-term investments with maturity period above 3 months - (506) Proceeds from disposal of property, plant and equipment 232 2,419 Purchase of property, plant and equipment (32,640) (13,330) Addition to investments properties - (172) Addition to fight-of-use assets (4,027) (32) Purchase of treasury shares (634) (1,988) Net cash for investing activities (41,783) (10,371) CASH FLOWS FROM FINANCING ACTIVITIES 2.910) (2.922) Dividends paid (2.910) (2.922) Dividends paid (3,620) (8,940) Net cash inflow from issuance of shares by subsidiaries - 865 to non-controlling interests - 865 Net drowndown/(repayment) of lease liabilities (151,820) 83,130	Interest received	1,726	1,806
Net cash inflow from acquisition of a subsidiary - (468) Increase in cash and bank balances pledged - (402) Net withdrawal of: - (402) - deposits pledged to licensed banks (6,472) 2,304 - short-term investments with maturity period above 3 months - (506) Proceeds from disposal of property, plant and equipment 232 2,419 Purchase of property, plant and equipment (32,640) (13,330) Addition to investments properties - (172) Addition to investments properties - (172) Addition of right-of-use assets (4,027) (32) Purchase of treasury shares (634) (1,988) Net cash for investing activities (41,783) (10,371) CASH FLOWS FROM FINANCING ACTIVITIES Dividends paid (2,910) (2,922) Dividends paid (2,910) (2,922) (3,620) Net cash inflow from issuance of shares by subsidiaries - 865 to non-controlling interests - 865 Net drowndown/(repayment) of lease liabilities (1423) (3,620) Net cash from financing a	Investment in associates	(299)	(2)
Increase in cash and bank balances pledged to a licensed bank - (402) Net withdrawal of: - deposits pledged to licensed banks - (506) Proceeds from disposal of property, plant and equipment 232 2,419 Purchase of property, plant and equipment (32,640) (13,330) Addition to investments properties - (172) Addition of right-of-use assets (4,027) (32) Purchase of treasury shares (634) (1,988) Net cash for investing activities (41,783) (10,371) CASH FLOWS FROM FINANCING ACTIVITIES Dividends paid (2,910) (2,922) Dividends paid (2,910) (2,922) Dividends paid 0 non-controlling interests (8,940) (8,940) Net cash inflow from issuance of shares by subsidiaries to non-controlling interests (423) (3,620) Net (repayment)/drawdown of borrowings (151,820) 83,130 Net cash from financing activities (164,093) 68,513 NET CHANGE IN CASH EQUIVALENTS 41,919 23,607 FOREIGN EXCHANGE TRANSLATION DIFFERENCES 250 - CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR 168,827 145,220	Net cash outflow arising from dilution of a subsidiary	331	-
Net withdrawal of:(100)- deposits pledged to licensed banks(6,472)2,304- short-term investments with maturity period above 3 months-(506)Proceeds from disposal of property, plant and equipment2322,419Purchase of property, plant and equipment(32,640)(13,330)Addition to investments properties-(172)Addition of right-of-use assets(4,027)(32)Purchase of treasury shares(634)(1,988)Net cash for investing activities(41,783)(10,371)CASH FLOWS FROM FINANCING ACTIVITIESDividends paid(2,910)(2,922)Dividends paid(2,910)(2,922)Dividends paid(423)(3,620)Net cash inflow from issuance of shares by subsidiaries-865to non-controlling interests-865Net drowndown/(repayment) of lease liabilities(423)(3,620)Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220		-	(468)
- short-term investments with maturity period above 3 months - (506) Proceeds from disposal of property, plant and equipment 232 2,419 Purchase of property, plant and equipment (32,640) (13,330) Addition to investments properties - (172) Addition to investing activities (634) (1,988) Net cash for investing activities (41,783) (10,371) CASH FLOWS FROM FINANCING ACTIVITIES - 865 Dividends paid (2,910) (2,922) Dividends paid to non-controlling interests (8,940) (8,940) Net cash inflow from issuance of shares by subsidiaries - 865 Net drowndown/(repayment) of lease liabilities (423) (3,620) Net (repayment)/drawdown of borrowings (151,820) 83,130 Net cash from financing activities (164,093) 68,513 NET CHANGE IN CASH AND CASH EQUIVALENTS <t< td=""><td></td><td>-</td><td>(402)</td></t<>		-	(402)
Proceeds from disposal of property, plant and equipment2322,419Purchase of property, plant and equipment(32,640)(13,330)Addition to investments properties-(172)Addition of right-of-use assets(4,027)(32)Purchase of treasury shares(634)(1,988)Net cash for investing activities(41,783)(10,371)CASH FLOWS FROM FINANCING ACTIVITIES(41,783)(10,371)Dividends paid(2,910)(2,922)Dividends paid to non-controlling interests(8,940)(8,940)Net cash inflow from issuance of shares by subsidiaries to non-controlling interests-865Net drowndown/(repayment) of lease liabilities(423)(3,620)Net cash from financing activities(151,820)83,130Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	- deposits pledged to licensed banks	(6,472)	2,304
Purchase of property, plant and equipment(32,640)(13,330)Addition to investments properties-(172)Addition of right-of-use assets(4,027)(32)Purchase of treasury shares(634)(1,988)Net cash for investing activities(41,783)(10,371)CASH FLOWS FROM FINANCING ACTIVITIES(2,910)(2,922)Dividends paid(2,910)(2,922)Dividends paid to non-controlling interests(8,940)(8,940)Net cash inflow from issuance of shares by subsidiaries-865Net drowndown/(repayment) of lease liabilities(423)(3,620)Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	- short-term investments with maturity period above 3 months	-	(506)
Purchase of property, plant and equipment(32,640)(13,330)Addition to investments properties-(172)Addition of right-of-use assets(4,027)(32)Purchase of treasury shares(634)(1,988)Net cash for investing activities(41,783)(10,371)CASH FLOWS FROM FINANCING ACTIVITIES(2,910)(2,922)Dividends paid(2,910)(2,922)Dividends paid to non-controlling interests(8,940)(8,940)Net cash inflow from issuance of shares by subsidiaries-865Net drowndown/(repayment) of lease liabilities(423)(3,620)Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	Proceeds from disposal of property, plant and equipment	232	2,419
Addition of right-of-use assets(4,027)(32)Purchase of treasury shares(634)(1,988)Net cash for investing activities(41,783)(10,371)CASH FLOWS FROM FINANCING ACTIVITIES(2,910)(2,922)Dividends paid(2,910)(2,922)Dividends paid to non-controlling interests(8,940)(8,940)Net cash inflow from issuance of shares by subsidiaries to non-controlling interests865Net drowndown/(repayment) of lease liabilities(423)(3,620)Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	Purchase of property, plant and equipment	(32,640)	
Purchase of treasury shares(634)(1,988)Net cash for investing activities(41,783)(10,371)CASH FLOWS FROM FINANCING ACTIVITIES(2,910)(2,922)Dividends paid(2,910)(2,922)Dividends paid to non-controlling interests(8,940)(8,940)Net cash inflow from issuance of shares by subsidiaries to non-controlling interests865Net drowndown/(repayment) of lease liabilities(423)(3,620)Net cash from financing activities(151,820)83,130Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	Addition to investments properties	-	(172)
Purchase of treasury shares(634)(1,988)Net cash for investing activities(41,783)(10,371)CASH FLOWS FROM FINANCING ACTIVITIES(2,910)(2,922)Dividends paid(2,910)(2,922)Dividends paid to non-controlling interests(8,940)(8,940)Net cash inflow from issuance of shares by subsidiaries to non-controlling interests865Net drowndown/(repayment) of lease liabilities(423)(3,620)Net cash from financing activities(151,820)83,130Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	Addition of right-of-use assets	(4,027)	(32)
CASH FLOWS FROM FINANCING ACTIVITIESDividends paid(2,910)(2,922)Dividends paid to non-controlling interests(8,940)(8,940)Net cash inflow from issuance of shares by subsidiaries to non-controlling interests-865Net drowndown/(repayment) of lease liabilities(423)(3,620)Net (repayment)/drawdown of borrowings(151,820)83,130Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220		(634)	(1,988)
Dividends paid(2,910)(2,922)Dividends paid to non-controlling interests(8,940)(8,940)Net cash inflow from issuance of shares by subsidiaries to non-controlling interests-865Net drowndown/(repayment) of lease liabilities(423)(3,620)Net (repayment)/drawdown of borrowings(151,820)83,130Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	Net cash for investing activities	(41,783)	(10,371)
Dividends paid to non-controlling interests(8,940)Net cash inflow from issuance of shares by subsidiaries to non-controlling interests-Net drowndown/(repayment) of lease liabilities(423)Net (repayment)/drawdown of borrowings(151,820)Net cash from financing activities(164,093)NET CHANGE IN CASH AND CASH EQUIVALENTS41,919POREIGN EXCHANGE TRANSLATION DIFFERENCES250CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	CASH FLOWS FROM FINANCING ACTIVITIES		
Net cash inflow from issuance of shares by subsidiaries to non-controlling interests865Net drowndown/(repayment) of lease liabilities(423)(3,620)Net (repayment)/drawdown of borrowings(151,820)83,130Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	Dividends paid	(2,910)	(2,922)
to non-controlling interests865Net drowndown/(repayment) of lease liabilities(423)Net (repayment)/drawdown of borrowings(151,820)Net cash from financing activities(164,093)NET CHANGE IN CASH AND CASH EQUIVALENTS41,919POREIGN EXCHANGE TRANSLATION DIFFERENCES250CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	Dividends paid to non-controlling interests	(8,940)	(8,940)
Net drowndown/(repayment) of lease liabilities(423)(3,620)Net (repayment)/drawdown of borrowings(151,820)83,130Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220			
Net (repayment)/drawdown of borrowings(151,820)83,130Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	to non-controlling interests	-	865
Net cash from financing activities(164,093)68,513NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	Net drowndown/(repayment) of lease liabilities	(423)	(3,620)
NET CHANGE IN CASH AND CASH EQUIVALENTS41,91923,607FOREIGN EXCHANGE TRANSLATION DIFFERENCES250-CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR168,827145,220	Net (repayment)/drawdown of borrowings	(151,820)	83,130
FOREIGN EXCHANGE TRANSLATION DIFFERENCES 250 - CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR 168,827 145,220	Net cash from financing activities	(164,093)	68,513
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR 168,827 145,220	NET CHANGE IN CASH AND CASH EQUIVALENTS	41,919	23,607
	FOREIGN EXCHANGE TRANSLATION DIFFERENCES	250	-
CASH AND CASH EQUIVALENTS AT END OF THE YEAR210,996168,827	CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR	168,827	145,220
	CASH AND CASH EQUIVALENTS AT END OF THE YEAR	210,996	168,827

Cash and cash equivalents at the end of financial year comprise the following:

	Unaudited For the Financial Year Ended 31.12.2020 RM' 000	Audited For the Financial Year Ended 31.12.2019 RM' 000
Short-term investments	40,029	46,811
Cash and bank balances	184,478	112,770
Deposits with licensed banks	27,818	43,333
Bank overdrafts	(26,692) 225,633	(25,928) 176,986
Less : Deposits pledged to licensed banks	(13,611)	(5,864)
Cash and bank balances pledged to a licensed bank	(1,000)	(1,402)
Short-term investments with maturity periods of more than three months	(26) 210,996	(893) 168,827